

Project Setup: From the Beginning until the End



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Steps, structure and organization of a facility design, planning and construction project:

- Facility URS
- Conceptual Design
- Basis of Design
- Detailed Design
- Construction
- Commissioning

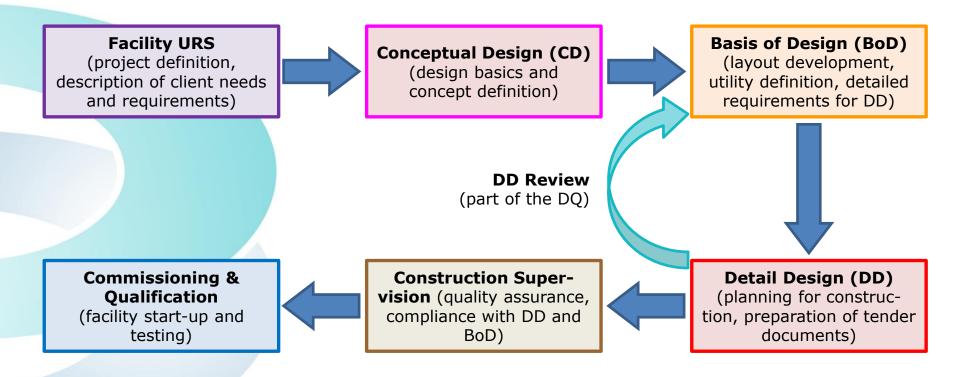


#### **Relevant Guidelines**

- Chinese GMP guideline (2011 edition)
- Current WHO GMP guidelines (documented in technical report series, TRS)
- WHO biosafety guidelines
- Product-specific WHO guidelines (TRS containing GMP and biosafety relevant information)
- European GMP guidelines (EudraLex, Volume 4)
- ISPE good engineering practice guidelines



#### Project Steps – Design & Realization





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1.1

1.2

1.3

1.4

1.5

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2

2.1

2.2

3

3.1 3.2

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3.5

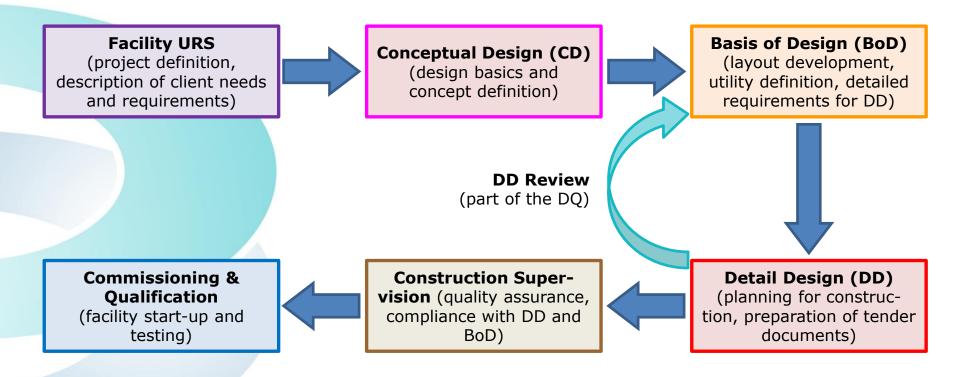
#### **Basic Structure of Documents** To be described in increasing detail with the progress of a project (F-URS, CD, BoD)

INTRODUCTION	4	FACILITY DESCRIPTION
Project Background	4.1	Facility Design Basics
Purpose and Objectives	4.2	Process Description
Scope	4.3	Equipment Concepts
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Building Concept	7	COMPUTERIZED SYSTEMS
<b>Requirements for Interior Finishes</b>	7.1	Building Automation System
	7.2	GMP Monitoring System

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#### Project Steps – Design & Realization





#### Purpose

A "Facility User Requirement Specification" should fulfill the following purposes in a construction project:

- Summary of user requirements for the project
- Definition of basic conceptual requirements to be implemented for further planning
- Definition of the project organization and schedule
- Definition of the location (building / site) for project realization



#### Inputs Required from Customers (I/II)

The following basic input is required to start with the F-URS:

- Type of product and related hazards (biosafety, toxicity, virus risk, etc.)
- Manufacturing process description / flow diagram, including media / buffer demand
- Processing capacities: Batch size, batches per year, target harvest volume / yield, etc.



#### Inputs Required from Customers (II/II)

The following basic input is required to start with the F-URS:

- Basic equipment information: Disposable, single-use or reusable, max. working volumes, etc.
- Required / available utilities at the site / in the building
- Existing building and space available for project realization, or new building required?



#### **Conceptual Requirements**

With the basic input, the following conceptual requirements can be defined:

- Required clean room grades for processing
- Material and personnel flows: Unidirectional or bi-directional
- Segregation of process steps (different rooms)
- Segregation of HVAC systems
- Segregation of utility systems



### Example of Input from Customer

#### Schedule

原液生产周期和岗位定员: Bulk production cycle and staff number									
工序 Process	生产周期 production	岗位定员 staff							
L)+ Hocess	cycle	number							
溶液配制 solution preparation	4 天 4 days	3 人							
细胞解冻复苏 Cell thawing	1 天 1 day	2 人							
摇床种子扩增 Seed proliferation	12 Tr 12 days	2							
with Shaker	12 天 12 days	3 人							
Wave 反应器准备及接种 WAVE									
reactor preparation and	2 天 2 days	3 人							
inoculation									
Wave 反应器细胞扩增 WAVE	5 天 5 days	2 人							
reactor cell proliferation	5 /	- / \							
200L 反应器准备及接种 200L									
reactor preparation and	2 天 2 days	4 人							
inoculation									
200L 反应器种子扩增 200L	3-6 天 3-6 days	3人							
reactor seed proliferation	5-0 / 5-0 uays	5 /							
2000L 反应器准备及接种 2000L									
reactor preparation and	2 天 2 days	4 人							
inoculation									

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#### Example of Output from CBC

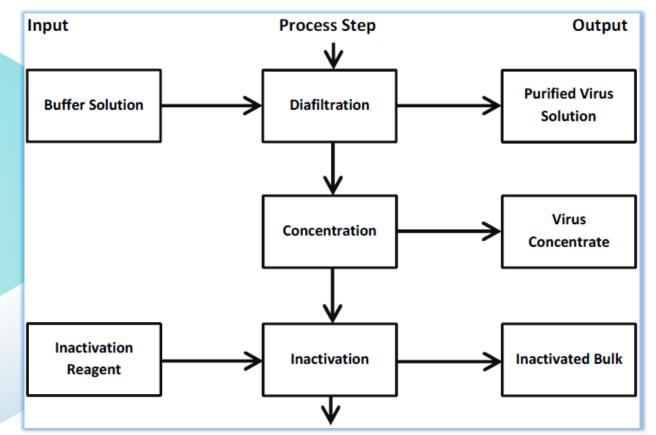
#### Schedule

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11	2	2			Flasks	Wave	2x200L	2x2000	L												
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	4	2					Flasks		2x200L	2x20											
	5	1						Flasks		/e 2x200L	2x2000L										
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	36	2														Wave 2x2	00L	2x2000L			
	37*	1													F	lasks	Wave 2	x200L	2x2000	L	
	38	2																			
	39	1																			



#### Example of Input from Customer

#### **Process Flow Diagram**

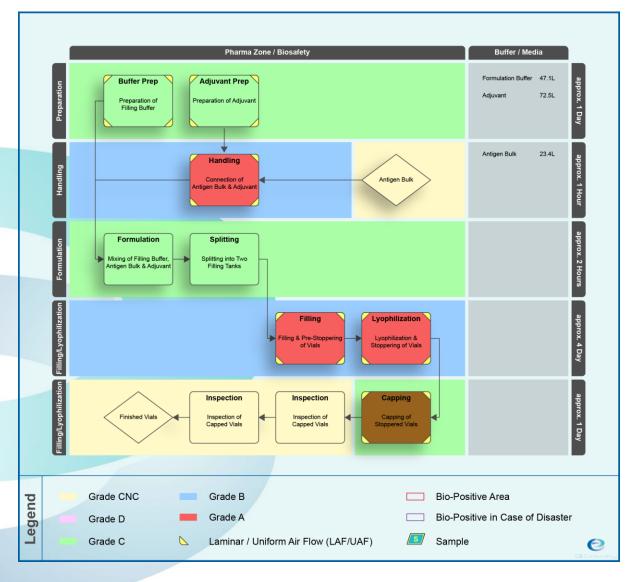


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# Example of Output from CBC



**Facility URS** (project definition, description of client needs and requirements)



#### **Process Flow Diagram**

Process steps mapped against the required room grades defined in the GMP guidelines (A, B, C and D)



#### **Clean Room Grades**

Required clean room grades (A, B, C, D) follow the GMP guidelines. The following concept applies:

- Grade D: For closed process steps (product not directly exposed to the clean room environment)
- Grade C: For open processing of unsterile intermediates (low bioburden)
- Grade A in B: For open processing under aseptic conditions (sterile products or max. contamination control)

=> see e.g. the WHO guideline "environmental monitoring of clean rooms", November 2012



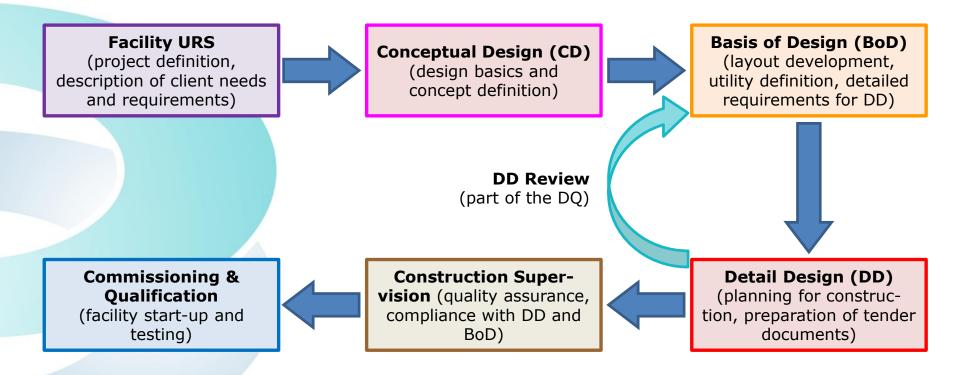
#### Associated / Supportive Area

Definition of associated / supportive areas to be included in the project:

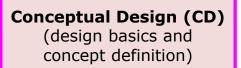
- Cleaning and sterilization area for equipment, small lab ware, garments, etc.?
- Buffer, solution and media preparation rooms?
- Area for production of master / working seed virus or bacteria (or master / working cell bench)?
- QC labs?
- Storage capacities for product in quarantine and released product?
- Etc.



#### Project Steps – Design & Realization







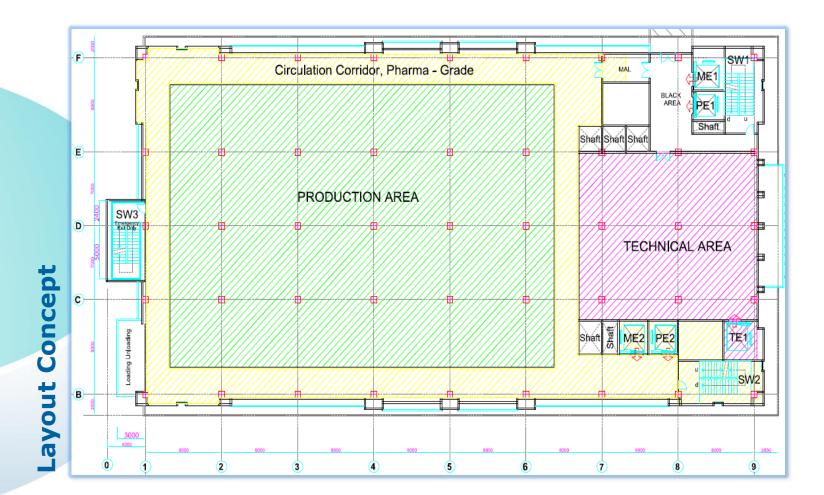
#### Purpose

A "Conceptual Design" document should fulfill the following purposes in a construction project:

- Definition of the building concept
- Definition of the basic facility properties and concepts (e.g. GMP, biosafety, utilities, HVAC, automation, etc.)
- Provides all concepts for further planning in basis of design (BoD) phase
- Development of basic layout



#### Output from CD Phase (Example) Building footprint with layout concept





#### Output from CD Phase (Example) Section view of building illustrating the different vertical connections within the building

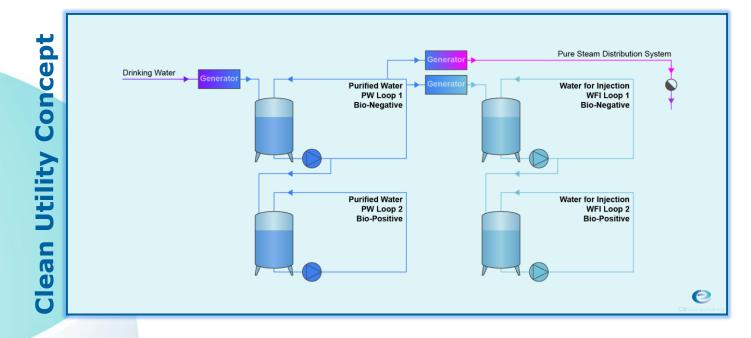
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	Roof				F	aci	ility S	eparatior	n Conc	ept, New	Multipr	oduct Va	ccine B	uildin	g			
	Level 5				PAL / Tetanus Bulk Production										use only			
	Level 4						PAL/ MAL		Bulk Pro	oduction 2		FFF Li	ne 4				emergency	
	Level 3						PAL / MAL			Bulk Proc	luction 3						ng shell, for	
	Level 2	black					MAL			FFF Line	s 2 and 3						of the buildi	
1	Level 1	Elevator, TE1,		, black	olack					Packagin	g			, pharma	pharma		Stairwell, SW3, black, outside of the building shell, for emergency use only	
	Ground Floor	Fechnical Maintenance E	W1, black	Personnel Elevator, PE1,	Material Elevator, ME1, black		PAL/ MAL	FFF Li	ine 1, Bu	iffer Prepara	tion, Cold	Storage	vator, a	Personnel Elevator, PE2,	Material Elevator, ME2, p	Stairwell, SW2, pharma	irwell, SW3, b	Ground Level
	Basement	Technical M	Stairwell, SW1, black	Personnel E	Material Ele		Cold Storage E3 bpatting W W W W						Material Elevator, ME3, pharma	Personnel E	Material Ele	Stairwell, SI	Escape Stai	

**Building Concept** 



#### Output from CD Phase (Example)

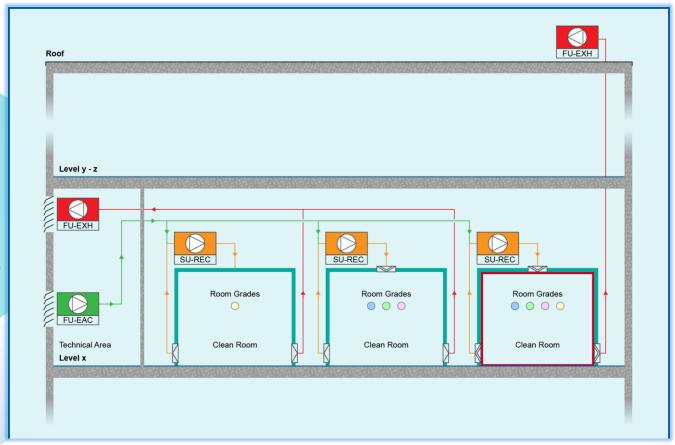
Clean utility concept showing generation and distribution of purified water, water for injection and pure steam





#### Output from CD Phase (Example)

HVAC concept illustrating air handling units supplying different room types.

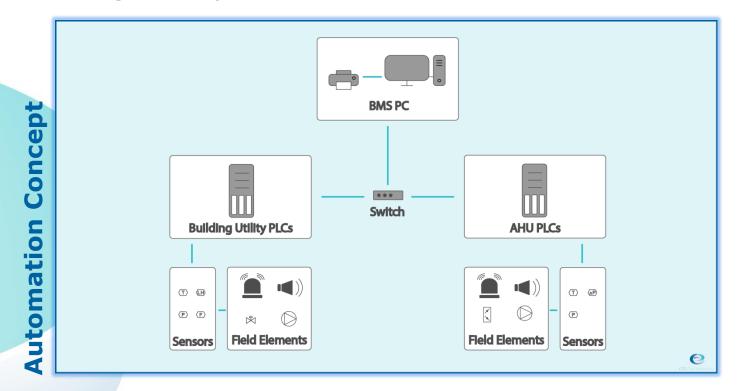


# HVAC Concept



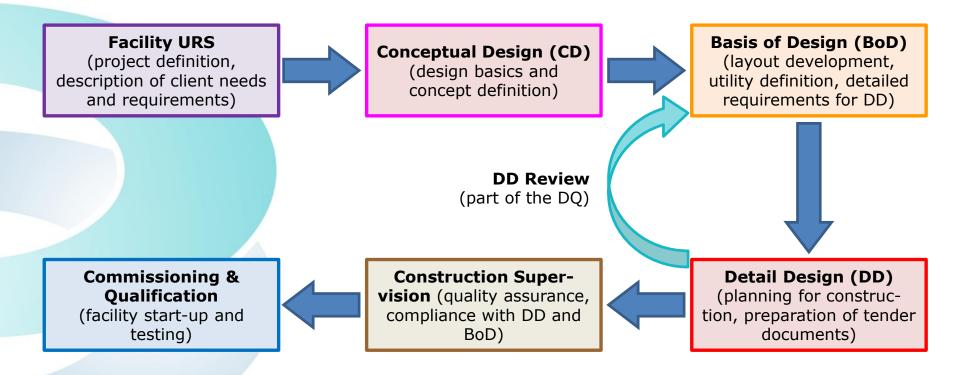
## Output from CD Phase (Example)

Automation concept showing the setup of the building management system.





#### Project Steps – Design & Realization





**Basis of Design (BoD)** (layout development, utility definition, detailed requirements for DD)

#### Purpose

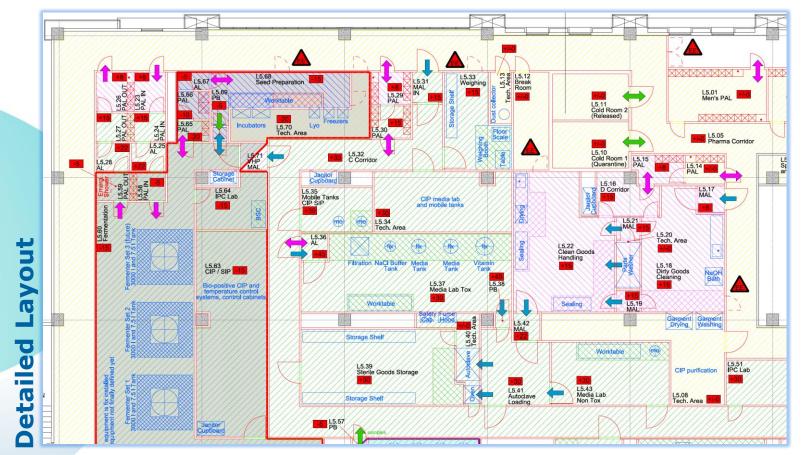
A "Basis of Design" document should fulfill the following purposes in a construction project:

- Definition of general technical solutions incl. approximate dimensioning (e.g. utilities, HVAC, automation, etc.)
- Definition of pressure cascades & AHU areas
- Detailed material, product and personnel flow incl. gowning concept
- Detailed layouts
- Provides the basis for detail design activities



**Basis of Design (BoD)** (layout development, utility definition, detailed requirements for DD)

#### Output from BoD Phase (Example) Detailed layout showing room grades, pressure, flow & BSL border





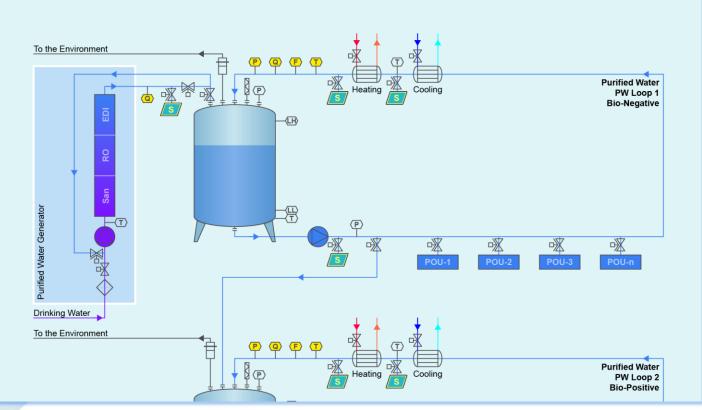
#### Output from BoD Phase (Example) Gowning concept showing appropriate gowning for the different room grades.

	Room Grade	Garment	Illustration / Example
	CNC / D / C / B (Layer 1, underwear for all areas)	Socks Long underpants Sweatshirt / t-shirt	
L.	Room Grade	Garment	Illustration / Example
<b>Gowning Concep</b>	B (Layer 2)	Socks Long underpants Sweatshirt Safety shoes Grade B (see picture) Full-body protective overall for Grade B (see picture) Gloves (see picture) Head cover (see picture) Safety goggles (see picture) Face mask (see picture)	



#### Output from BoD Phase (Example) Detailed schematic for clean utilities showing POUs, sampling

points & monitored parameters



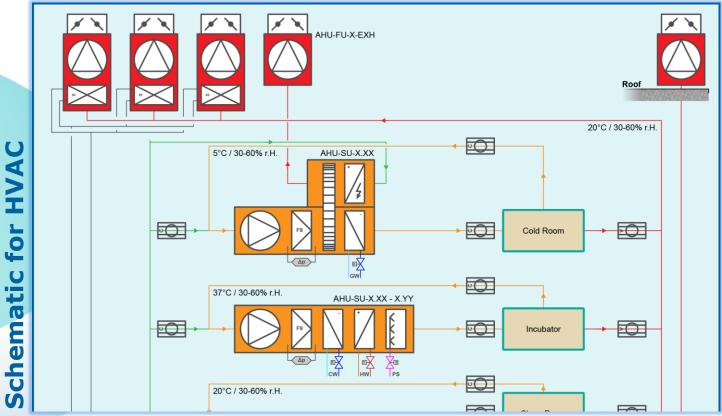
# Schematic for Purified Water



**Basis of Design (BoD)** (layout development, utility definition, detailed requirements for DD)

#### Output from BoD Phase (Example)

Detailed schematic of AHUs showing the individual components and required utilities.

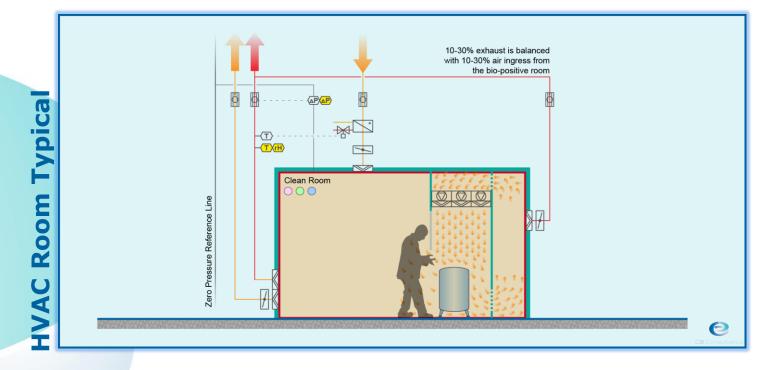


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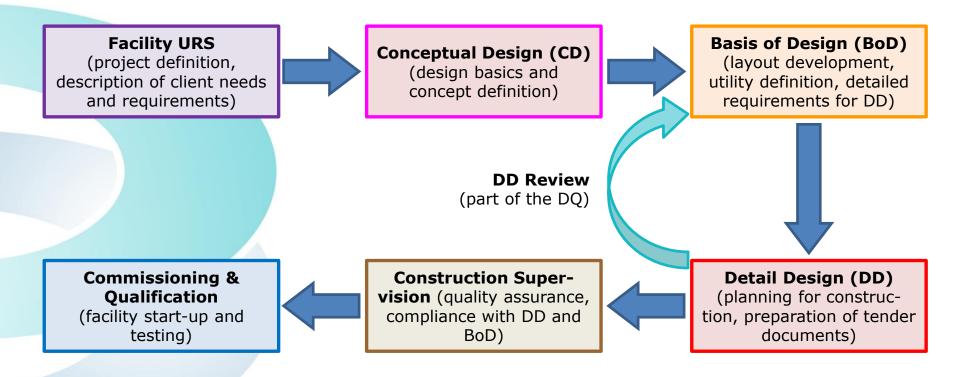
**Basis of Design (BoD)** (layout development, utility definition, detailed requirements for DD)

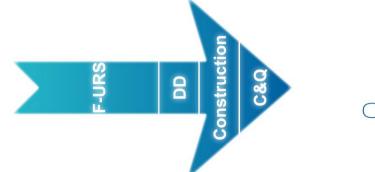
#### Output from BoD Phase (Example) HVAC room typical for a bio-positive clean room with UAF providing inward air flow.





#### **Project Consolidation & Acceleration**







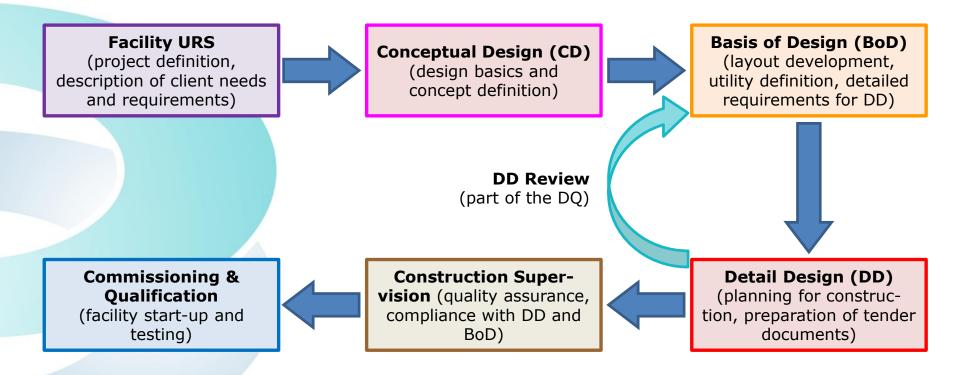
#### Project Consolidation & Acceleration

Information from CD and BoD might be compiled in the F-URS document, providing the following advantages:

- Consideration of approved conceptional solutions in the early stage of a project (avoid re-inventing the wheel)
- Promotion of early (cheap) decisions
- Elimination of redundant information in different documents (F-URS, CD, BoD)
  - Consolidation of any important information into one document (information is easy accessible)
- Acceleration of the project
- Cost effectiveness



#### Project Steps – Design & Realization





**Detail Design (DD)** (planning for construction, preparation of tender documents)

#### Purpose

A "Detail Design" phase should fulfill the following purposes in a construction project:

- Elaboration of tender documentation
- Distribution of bid packages to different supplier
- Evaluation of offers
- Selection of suitable suppliers
- Detailed planning for construction



**Detail Design (DD)** (planning for construction, preparation of tender documents)

#### Output from DD Phase (I/III)

#### Tender Documentation:

- Is issued by the planner
- Contains the following information:
  - General project and discipline description
  - Project organization & -schedule
  - Organization of the construction site
  - General terms and conditions
  - Detailed scope of work to be offered
  - Detailed list of deliverables
- Shall be reviewed by the customer
- Is distributed to suitable suppliers (at least three per discipline)



**Detail Design (DD)** (planning for construction, preparation of tender documents)

#### Output from DD Phase (II/III)

#### Selection of most suitable supplier:

- Typical process of supplier selection
  - Evaluation of offers (Planner)
  - Awarding & negotiation meetings (Planner/Customer/Supplier)
  - Revision of initial offer (Supplier)
  - Evaluation of revised offers (Planner)
  - Final negotiations (Customer)
  - Contract (Customer/Supplier)
- For GMP-relevant systems: Supplier Audit may be required



#### Output from DD Phase (III/III)

Detail Design Documents:

- Elaboration of detailed design
- Selection of most suitable materials & components
- Spatial coordination
- Interfaces to other disciplines
- Implementation plans for review by customer
- "Good for Construction" (GFC)



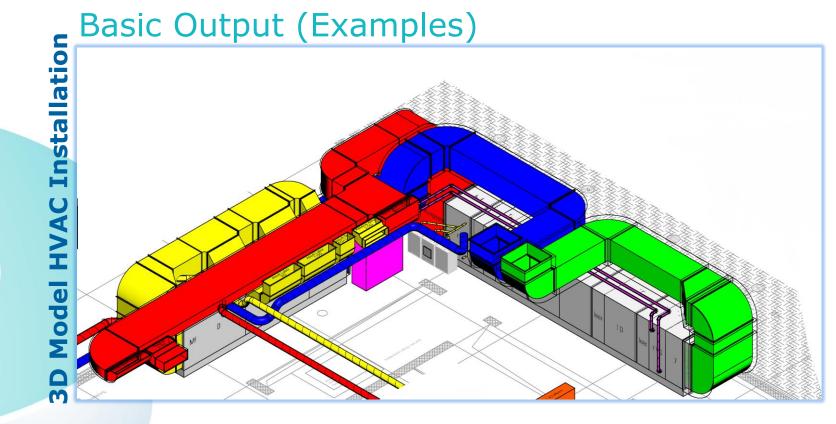
# Output from DD Phase (Example) **3D Model WFI Distribution System**



#### **Basic Output (Examples)** 0T400 1 GSL GSH 3M 11450 2M 11 | 2M 11 XV480 TI 201 11 TT 201 11 PDT 2M 11 TT 420 2M 11 PDT 2M X420 HC410 ¢ 211 11 U400 GS470 GS470 GS471 TI TH00 20/11 XV410 FD80 081 J<sub>214</sub> 2M 11 H400 Cold Fog Pumperstat MU400 Δŝ TH50 ŝĀ 2M 11 XV411 Schacht 20111 [D80-C#1 J 2M 11 20416 20111 20111 20200 25-KVR-5 TI TI270 #11.3%.U 0801.32.13 тт ттеео 200 11 ГD80 200 11 ГD80 200 11 ГD80 211 11 V200 P410 PSL 20 PS400 PS410 25 型(XV420) (CV430) (S) ХV420 ГD80 м 11 м 11 VX460 20/11 XV239 XV239 20/11 XV239 20/11 XV239 20/11 20/11 20/11 XV239 2M 11 VX242 29/ 11 XV231 11 TI230 2M 11 L VX2112 080 J 20 11 XV243 N 29.11 2M 11 XV217 20/ 11 XV213 F D80 2M 11 PDI PI210 X220 I F210 I M 11 POT 2M 11 TI PT210 TI220 QS210 翻 34.11 [ D84-1911 DS200 <sup>20111</sup> U200 F200 G5200 G5201 2% HH240 POI P000

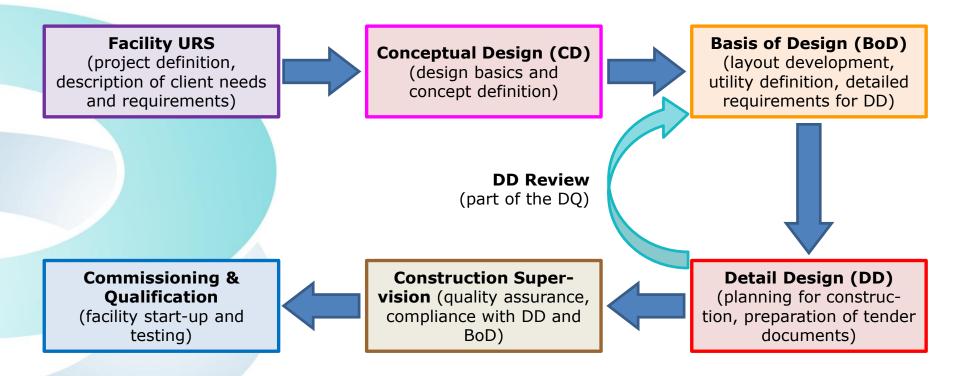
Unit Air Exhaust త Makeup-P&ID







#### Project Steps – Design & Realization





**Construction Supervision** (quality assurance, compliance with DD and BoD)

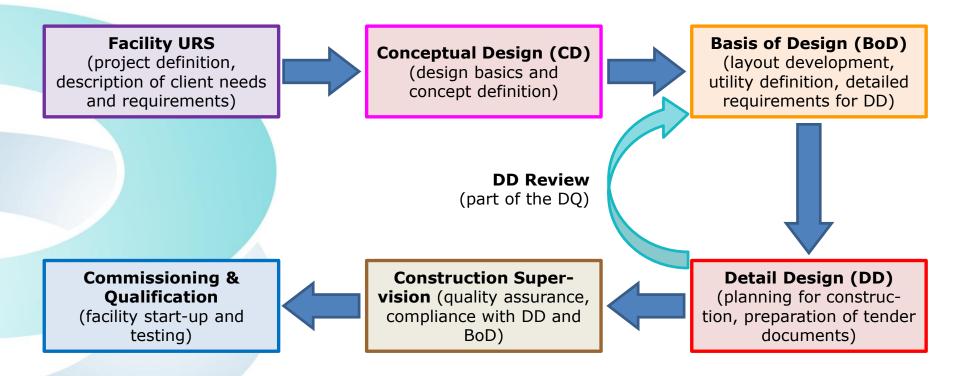
#### Purpose

A "Construction Supervision" should fulfill the following purposes in a construction project:

- Coordination of different suppliers
- Compliance with the time schedule
- Quality assurance on the construction site
- Compliance with "GFC" (Good For Construction) planning
  - Management of changes



#### Project Steps – Design & Realization





# Definitions (I/II)

#### Commissioning

Documented activities for start-up and testing of NON-GMP and GMP systems.

Within commissioning it will be verified, that all user requirements are met and that the system has been built, installed, and is functioning correctly.

→ All systems need commissioning

#### Qualification

Action of proving and documenting that any premises, systems and equipment are properly installed, work correctly and lead to the expected results.

 $\rightarrow$  GMP systems need qualification



## Definitions (II/II)

#### Leveraging

If commissioning tests executed for GMP-systems have been documented according to Good Documentation Practice (GDP), appropriate tests do NOT have to be repeated for qualification, but can be referenced (leveraged)

 $\rightarrow$  Minimizing qualification effort by leveraging commissioning tests



### Qualification

Qualification is divided into four different phases:

- DQ (Design Qualification)
  - $\rightarrow$  Verification of design against user requirements (URS/RA)
- IQ (Installation Qualification)
  - $\rightarrow$  Verification of installation against design (e.g. P&ID, parts list)
- OQ (Operational Qualification)
  - $\rightarrow$  Verification of functionality against specification (e.g. FS)
- PQ (Performance Qualification)
  - $\rightarrow$  Verification of overall performance



#### Purpose

A "Commissioning & Qualification" phase should fulfill the following purposes in a construction project:

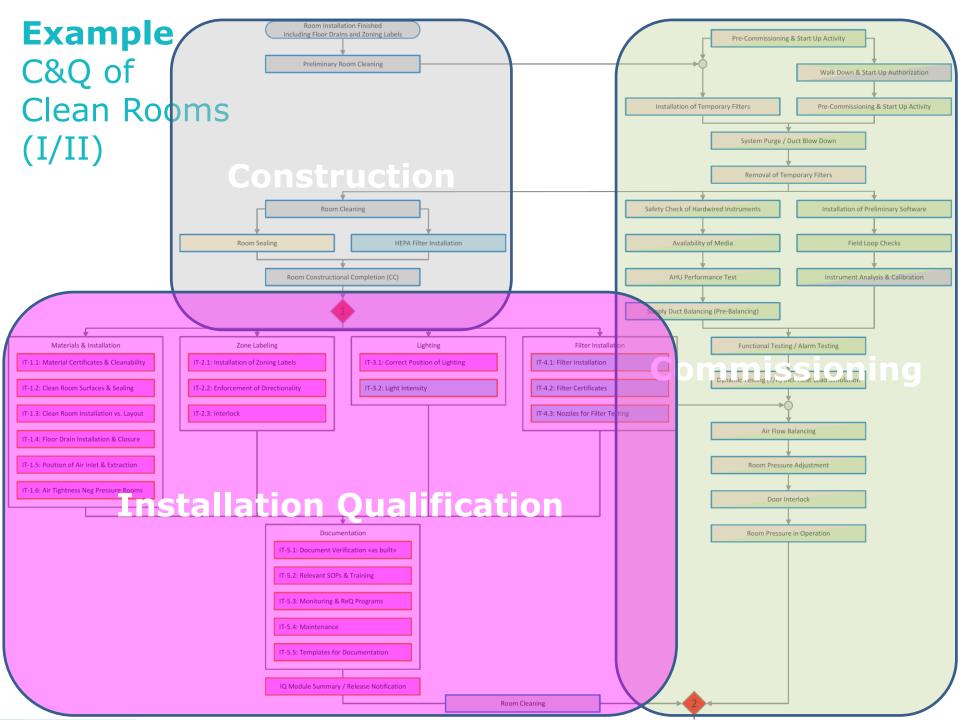
- Lead to a well-working facility which complies with...
  - Initial user requirements
  - Regulatory requirements
- Well-documented NON-GMP systems
- GMP systems qualified according to a risk-based approach

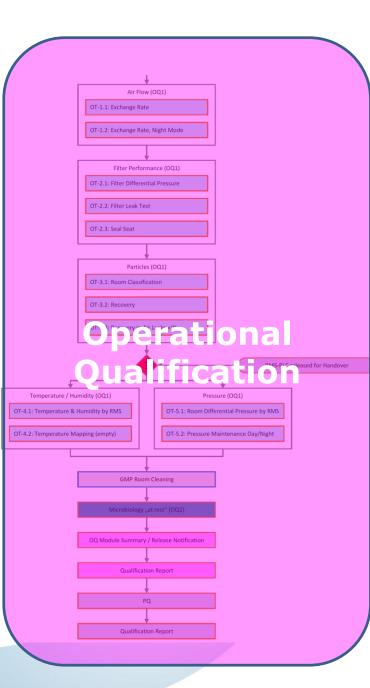


#### Goal

The goals of a well-structured and well-organized Q&C:

- Minimize administrative efforts for C&Q
  - $\rightarrow$  Qualification only for GMP systems
  - $\rightarrow$  Employment of a risk-based qualification approach
- Coordination of C&Q activities
  - $\rightarrow$  Only start with qualification after thorough commissioning
- Benefit from synergies of C&Q activities
  - $\rightarrow$  Leverage as many tests as possible (avoid repeating tests)







# **Example** C&Q of Clean Rooms (II/II)

- Interdisciplinary System
  - HVAC
  - Clean Rooms
  - Automation (GMS & BMS)
  - Equipment
- Major Dependencies

Construction <-> Commissioning <-> Qualification

#### Thorough planning of C&Q activities required



# Further Questions?