The PAHO Revolving Fund for vaccine procurement

Pillar of the regional and comprehensive approach on immunization in the Americas

DCVMN 15th Annual Meeting, 2014 New Delhi, India, 28-29 October





Outline

- Background of the PAHO Revolving Fund
- Benefits and contributions to the Region
- Challenges of the global context
- Moving forward





Background





What is PAHO?

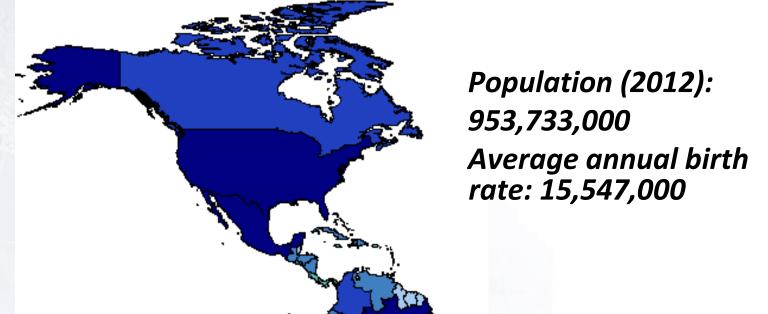
- The Pan American
 Health Organization
 (PAHO) is the oldest
 international public
 health agency in the
 world founded in 1902
- It is the specialized, public health, technical cooperation agency of the Inter-American System







The Americas



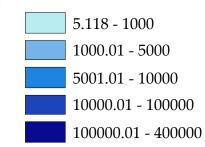
PAHO

35 Member States

4 Associated Members

12 Territories (6UK, 3 French, 3 Netherlands)

2012 Population (in thousands)







Immunization Program in the Americas

- It is a health activity of strong social acceptance
- Strong technical support based on evidence
- Genuine and effective cooperation with partners
- Pan Americanism and solidarity
- Thousands of public health workers are committed and proud of the program

Public good

Fundamental element in the preventive approach to primary health care services





Regional Elimination Goals

Table 1: Vaccine preventable diseases (VPDs) goals and milestones by WHO Region

Immunization Goals and Indicators	1	World Health Organization Regions									
		American (AMR)		African (AFR)	Eastern Mediterranean (EMR)	European (EUR)	South East Asian (SEAR)	Western Pacific (WPR)			
DTP3 Coverage (2013) <i>(6)</i>		90%		75%	82%	96%	77%	96%			
% Member States with Hib containing vaccine	3	100%		98%	90%	98%	73%	96%			
Certified Polio Free		Certified 1994		Not Free	Not Free	Certified 2002	Certified 2014	Certified 2000			
Measles Elimination Goals and Milestones (7)		Measles Eliminated (2002)	е	GOAL: Measles imination by 2020	GOAL: Measles elimination by 2015	GOAL: Measles elimination by 2015	GOAL: 95% reduction in measles mortality by 2015	GOAL: Measles elimination by 2012 (3 of 27 Member States certified 2014)			
Rubella and CRS Elimination Goals and milestones (8	,	Rubella eliminated (2009)		No goal stablished	No goal established	Elimination goal set for 2015	Accelerat ed rubella control by 2020	Accelerated rubella control by 2015			





Introduction of New vaccines

Elimination of vaccine preventable diseases (VPDs)

Financial Self Sustainability

Member
States
commitment
at Regional
and country
level

Strong social acceptance

Epidemiological surveillance

Strong technical support based on evidence Access to affordable quality vaccines and supplies

Partnerships

Pan Americanism & Solidarity





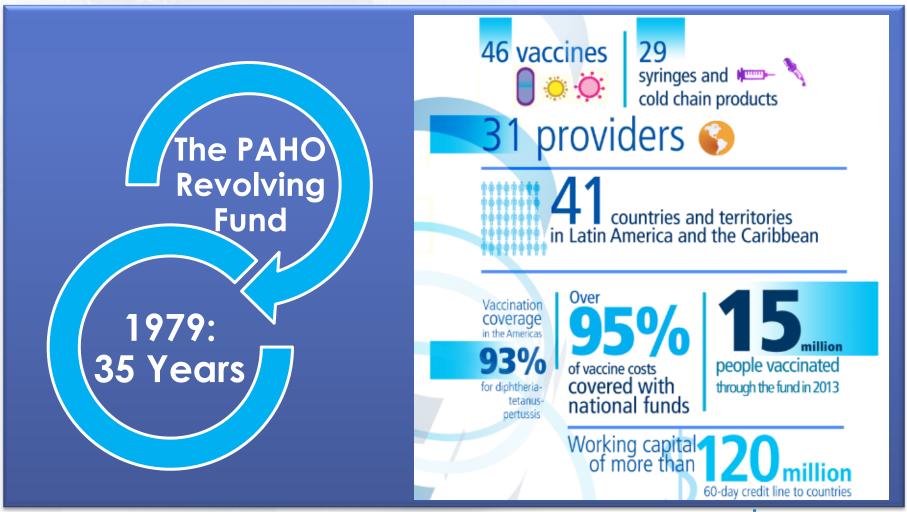
1977 PAHO Directing Council Resolution CD25.R27

- ✓ The Expanded Program on Immunization (EPI) of the Americas is created: Regional Immunization Program
- ✓ As part of the EPI, the Revolving Fund for Vaccine Procurement was launched in 1979 as a procurement mechanism for essential vaccines, syringes and other related supplies without interruption





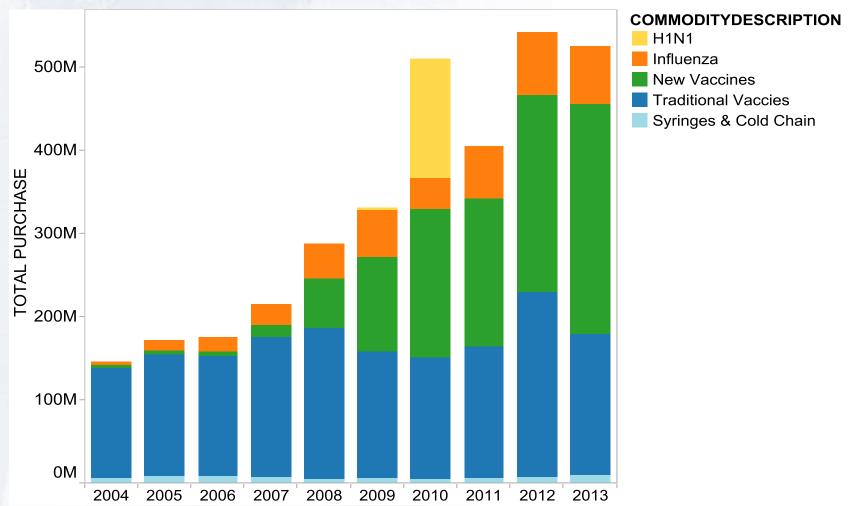
"Pillar of the comprehensive and regional approach on immunization"







The PAHO Revolving Fund 2004 - 2013 Annual Purchase







The PAHO Revolving Fund Key processes and coordination

Manufacturers
Biologicals &
supplies

- Supply
- Quality
- Logistics

Demand Planning & Consolidation Payment to Bid suppliers and Solicitation invoicing **Delivery Award and** Coordination supply and monitoring allocation **Purchase** Order

Ministries of Health

(through PAHO country offices)

- Demand plans
- Payments
- Shipment arrival confirmation
- Distribution & delivery

Information & Coordination





PAHO REVOLVING FUND TEAM

Immunizations (FGL/IM)

- •Demand Planning &
- •Team Coordination
- Contact with Countries

Finance (FRM)

- •Capital Fund Administration
- •Account management
- Payment to suppliers

Legal (LEG)

•Legal advisory

Procurement (PRO/RF)

- Bid Strategy
- Procurement process
- Logistics
- •Contract / Suppliers Management

Quality (HSS)

- •Contact with WHO (PQ)
- Vaccines Technical Evaluation



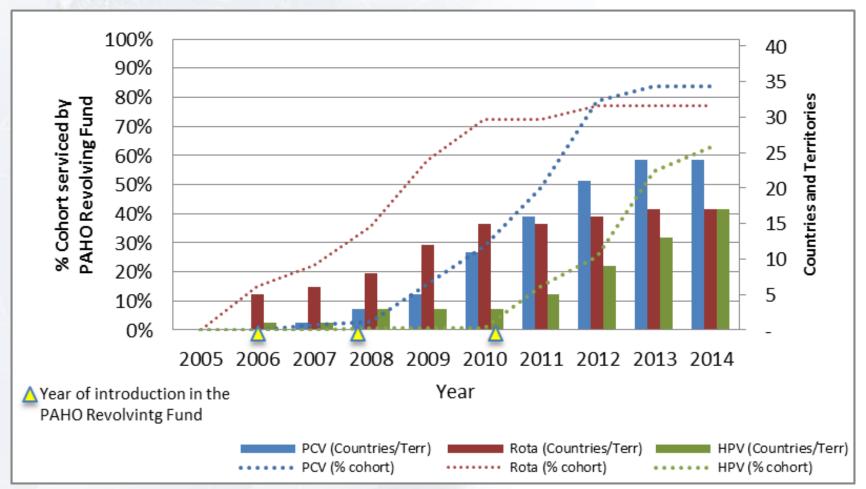


Benefits and contributions





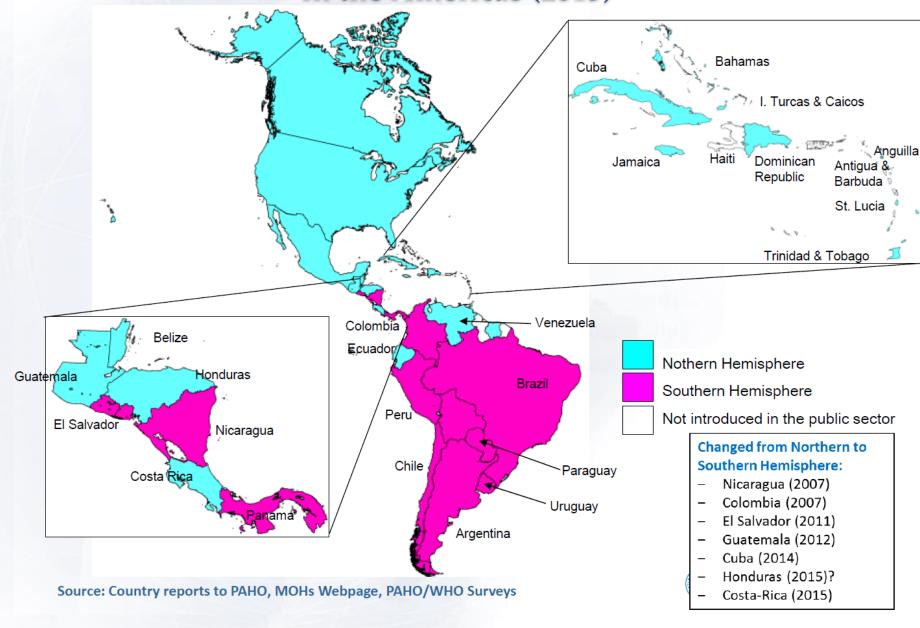
Introduction of new vaccines PAHO Revolving Fund participant countries and territories (Sep 2014)







Use of Seasonal Influenza Vaccine and Formulation in the Americas (2013)



PAHO Revolving Fund Seasonal Influenza Vaccines (2014) Participating countries/territories

Season	Total				
	Pediatric & Adult				
Southern Hemisphere 2014	10 countries and territories				
Northern Hemisphere 2014 - 2015	21 countries and territories				

Note: 2014 Argentina, Brazil and Mexico have tech transfer agreements and do not participate in the RF





The challenges





Vaccine Market Dynamics

Source: World Health Organization (WHO) Vaccine market dynamics http://www.who.int/immunization/programmes_systems/procurement/market/individual_vaccine/en

Vaccine Grouping	Tradit	ional EPI Va	ccines		ation EPI cines	Polio	New Vaccines
Current Market Dynamic	Vulnerable markets	Markets in Transition	(Globally) Competitive Markets		Limited competition markets	Long term uncertainty transition	Parallel Monopoly markets
Product example	BCG, Measles, YF	DTwP	HepB, TT, Td	DTwP- HepB/Hib	DTaP-Hib- IPV, MR, MMR	OPV, IPV	PCV, Rotavirus, HPV

Market dynamics with greatest challenges:

Vulnerable markets: vaccines with fragile supply base, prices of few cents per dose.

Parallel Monopoly markets: no more than 2 manufacturers per vaccine. Vaccines available not interchangeable. No new entrants in the short term (3 years). Limited price competition





Vaccine Market Dynamics

Additional challenges

- Limited buffer stock with manufacturers/economic pressures on working capital (DTaP).
- Global demand for vaccines is increasing faster than production capacity (Varicella).
- PAHO regional demand competes with other regions supported by strong financial mechanisms (GAVI/UNICEF)
- Continuous requests from manufacturers for long term demand visibility, considering long production cycles of vaccines (6-10 months)





Moving forward





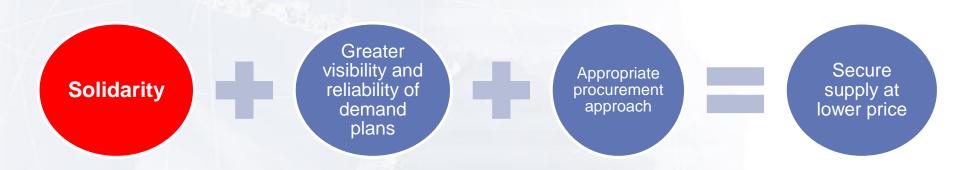
Moving Forward: Focusing on key elements







Moving Forward: Focusing on key elements







Keeping "Solidarity" in the top agenda of Member States

2013 Resolutions:

- CD52R5 "Principles of the PAHO Revolving Fund for Vaccine Procurement"
- CD52/15 "Review of the Charge Assessed on the Procurement of Public Health Supplies for Member States"

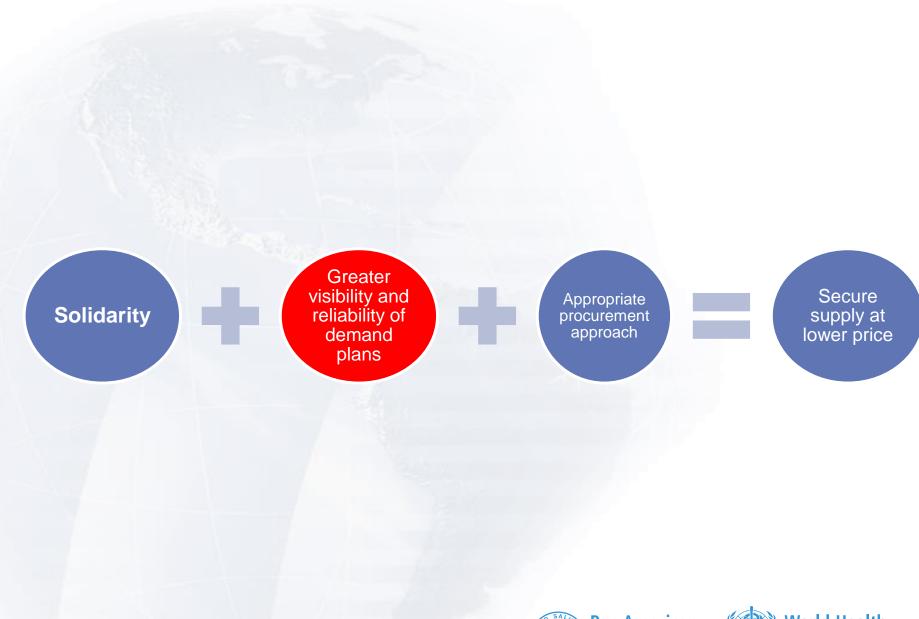
2014 Report:

- CD53/23 "PAHO Revolving for vaccine procurement: Challenges and Opportunities"
 - Pillar of the comprehensive and regional approach to immunization
 - Vaccine market dynamics
 - Solidarity and participation
 - Short and long term approaches



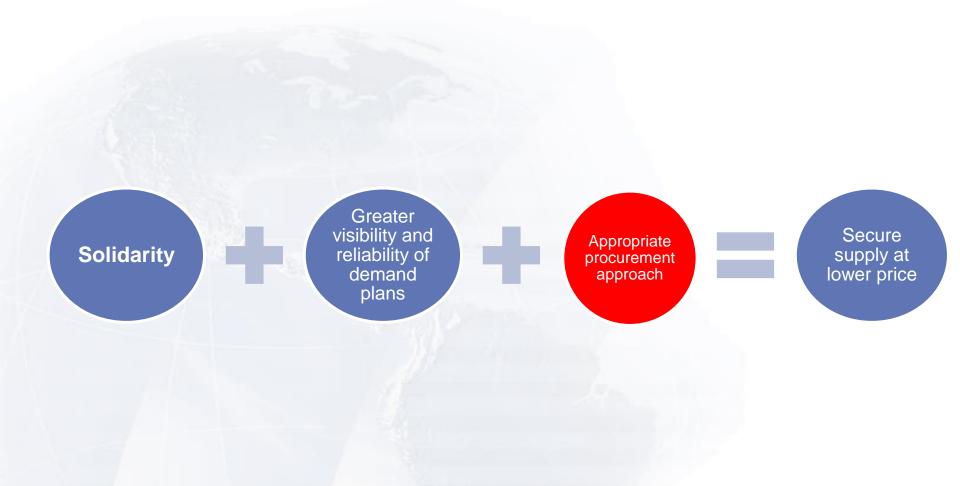
















Procurement Strategy 2015-2017 Key Considerations

Improve forecast /demand planning



From 5 to 8 NRAs (Mexico, Cuba and Brazil included)

3 Tender categories: 1 Yr / 2 Yrs / 3 Yrs

1 Year: Vaccines not widely used in the Region. New vaccines

2 years: Robust supply and competition

3 years: vulnerable markets

Earlier release of ITBs and awards

Moving tender process months earlier



Longer-term contracts yield savings on costs, and improves supply security and relationship with vendors.





Final Thoughts

- The Revolving Fund:
 "An isolated vaccine procurement mechanism??"
 - Key on the elimination, control of VPDs and catalyst on the sustainable introduction of new vaccines
 - Pillar of the regional and comprehensive approach on immunization
 - In the top agenda of Member States
- "The vaccine market present particular dynamics requiring particular approaches"
 - "Solidarity of Member States + Increase planning capabilities + appropriate procurement approaches + partnerships =

The RF will continue being one of the pillars of success"





Thank You





